

# CORPORATE RISK REGISTER

Audit and Governance Committee (6th December 2017)

Version: 16/11/17

| Details of Risk                     |   |   |   |       | Inherent Risk (internal use only) |        |       | Key Controls   | Residual Risk |        |                | Actions   |              |             |                     |               |
|-------------------------------------|---|---|---|-------|-----------------------------------|--------|-------|--|---------------|--------|----------------|---|--------------|-------------|---------------------|---------------|
| Risk No.                            | Risk Description  | Trigger   | Result  | Owner | Probability                       | Impact | Score |  | Probability   | Impact | Residual Score | Actions   | Action Owner | Target Date | Revised Target Date | Action Status |
| <b>A. CUSTOMER PERSPECTIVE</b>      |   |   |   |       |                                   |        |       |  |               |        |                |   |              |             |                     |               |
|                                     | None  |   |   |       |                                   |        |       |  |               |        |                |   |              |             |                     |               |
| <b>B. FINANCIAL &amp; RESOURCES</b> |   |   |   |       |                                   |        |       |  |               |        |                |   |              |             |                     |               |
| B1                                  | Contravene Payment Card Industry Data Security Standards (PCIDSS)   | Card Data Security Breach   | Potential for fines and the removal of the facility to process payments by debit / credit card.                 | HoCR  | 4                                 | 5      | 20    | Obtain PCIDSS compliance across both the Council & Arvato.   | 4             | 5      | 20             | Need to ensure that Arvato carry out the required work to achieve compliance. Maintain dialogue with card acquirer so that they are aware of progress and keep the Council at 'safe harbour'  | HoCR         | Dec-17      | N/A                 |               |
| B2                                  | Capability to prepare for and respond effectively to a major incident affecting the Council or occurring in Sefton. | A major incident occurs affecting the Council or the Borough. The response is inadequate or there are questions about why the incident was not prevented. This risk is accentuated as the government has determined the terror threat level as "severe".  | Damage/casualties.<br>The Council faces criticism and potential external review.                                | HoCR  | 4                                 | 5      | 20    | Emergency Response Manual and Emergency Duty Co-ordinators in place.<br><br>Two senior managers have received Gold Commander training.<br><br>Attendance and participation in Merseyside Resilience Forum and joint planning across Merseyside is in place.<br><br>Humanitarian volunteers in place and trained in 2017.<br><br>Plans for response and recovery are the subject of ongoing review and update, particularly in light of the government's assessment of the terror threat level as "severe".   | 4             | 4      | 16             | Review of response and recovery is being undertaken with the objective of strengthening the current arrangements in the light of the terror threat level being at "severe"(and having been at critical for a short period); further to this review appropriate measures will be undertaken to ensure operational capability in this area.   | HoCR/SLB     | Apr-18      | N/A                 |               |
| B3                                  | Dedicated Schools Grant High Needs Funding for Special Educational Needs  | High Needs budgets are under considerable pressure from increasing numbers of children being diagnosed with complex and life-long SEND related issues.<br><br>National funding allocations are not increasing annually to reflect increases in local population demand and so any additional commissioned places need to be financed from within existing budget envelope.<br><br>The number of pupils needing High Needs top-up funding is increasing year on year, in-house provision is almost at full capacity and external provision is very expensive (3 or 4 time more expensive than in-house provision). | Overspending occurred in 2016/17 (£1.5m) and there is a chance of continued overspending in 2017/18 and beyond. | HoS&F | 4                                 | 5      | 20    | Engagement with Head of Schools and Families and the SEN team Managers on how costs can be contained.<br><br>Engagement with special schools actively working with individual schools to review impact of any proposed changes to their funding, reviewing 3 year financial plans, indentifying any strategic savings to mitigate high calls on DSG High Needs funding.<br><br>Review of place and top up levels of funding to special schools to try to reduce costs.<br><br>DfE has also provided each LA with additional grant funding to help provide additional capacity to undertake strategic needs assessment of SEN provision (£104k for Sefton) - this should help identify strategy to support cost pressure going forward. | 4             | 5      | 20             | A strategic overview is required to understand the makeup of the High Needs school population / number of schools required / number of places required and available / population trend for children being diagnosed with SEND within each area / an action plan to move to a position where the LA has the right number of schools (with viable budgets) to support children's needs at an affordable cost in line with available resources.<br><br>A meeting with all relevant Senior Managers has taken place (September 2017) to determine a way forward. | HoS&F        | Dec-17      | N/A                 |               |

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| B4              | Failure to adequately invest in the Highway Network and associated assets | Deterioration of highway assets | Potential increase in claims; financial and reputational risks)<br>Potential increase in accidents resulting in injury and/or death | THI SM | 4                                    | 5      | 20    | Essential work is prioritised within available budget | 4             | 4      | 16             | Regular inspections of most assets to monitor and guide prioritisation of works in order to mitigate risk<br>Regular updates provided to Cabinet Member<br>Reports submitted to Strategic Capital Infrastructure Group to seek additional funding to maintain or replace highway network/assets. | THI SM       | Ongoing     | N/A                 |               |